Public Policy Statement: Global Climate Change

We support science-based international and national actions to address the challenges presented by climate change, including economic incentives for researching, developing and deploying low-carbon and renewable-energy technologies.

In addition to adding our voice to the call for action, our company is taking our own steps to proactively reduce energy and water demand, and greenhouse gas (GHG) emissions from our operations. As a healthcare company, we recognize that we have an important role to play in identifying and responding to the public health risks associated with climate change. We believe our company's longstanding support of stronger health systems and expanded access to medicines and vaccines in underserved areas is even more important given the evidence that certain disease patterns can be associated with changing climate conditions, which may lead to an increase in marginalized populations.

Our Position on Climate Change Public Policies

We support the adoption of a global framework to address GHG challenges under which all major emitting countries are committed to emission reduction goals. The goal of such programs should be to stabilize and then gradually reduce GHG concentrations in the atmosphere to levels likely to mitigate the expansion of climate change impacts.

We believe it is critical for climate-change policies to include incentives to stimulate private sector innovation and investment in technologies needed to transition to a low-carbon economy. A number of approaches under consideration around the world have the potential to achieve significant change. We hope that by adding our voice to the discussion, we can help promote consensus to achieve broadbased and meaningful action.

Our company's position on climate change policies is guided by the following principles:

- Any legislative or regulatory framework should be based on sound science and designed to encourage conservation and stimulate private sector innovation and investment that will enable reductions in carbon emissions to be achieved as efficiently as possible. In addition, all stakeholders should be involved in the development of such a framework.
- Companies that have taken early voluntary steps to reduce GHG emissions should be given appropriate credit for their verifiable actions.
- Public policies must be clear and stable, allow for flexible and predictable approaches to achieve emission reduction targets, and take into account the need for reliable and affordable world supplies of energy to support economic growth.
- Public policies should address the links between climate change, water scarcity and public health risks through the promotion of appropriate adaptation and mitigation measures including water conservation and management programs, and initiatives to strengthen health systems in targeted regions.



Managing the Risk of Climate Change in Our Operations

By implementing a comprehensive energy management system, our company reduced our global energy usage by more than 13 percent (3.2 trillion BTUs) between 2012 and 2015. We reduced total global GHG emissions by 22 percent during the same period, achieving our goal of a 15 percent reduction in GHG emissions by 2020, five years ahead of schedule. We are now working towards setting new GHG reduction goals. These efforts have contributed toward recognition of our company by the U.S. Environmental Protection Agency with the Energy Star Sustained Excellence for 11 years in a row.

We believe that reducing GHG emissions can provide both environmental and business benefits. Our efforts to reduce energy demand through energy conservation and improved operating efficiency have resulted in significant cost savings, which contributes to the company's long-term sustainability. Our company acknowledges that renewable energy and other low carbon technologies can also be cost-effective in certain applications, and that these technologies will be needed to achieve significant reductions in GHG emissions worldwide.

Information on our company's energy and water management initiatives can be found here.

Reporting on our Performance

We are committed to measuring our progress in reducing energy demand, GHG emissions and water use, and reporting on our progress to stakeholders in a timely and transparent way. Our reporting practices include:

- Annual reporting of GHG emissions to regulatory agencies as required by local, state and national laws
- Annual disclosure of performance against key targets in our <u>Corporate</u> Responsibility Report
- Annual disclosure of global GHG emissions and global water usage to the Carbon Disclosure Project (CDP) through the investor report and supply chain reporting programs

Stakeholder Engagement and Leadership Activities

Our company takes a proactive approach to climate change by encouraging certain trade associations to help advance public policies to address climate change. As an example, we participate in several committees and networks of the European Federation of Pharmaceutical Industries and Associations (EFPIA) and American Chamber of Commerce to the EU on environment-related topics. We believe the business community must be engaged on this issue in a constructive and meaningful way, promoting science-based solutions that will lead to more secure energy supplies and the creation of a low-carbon economy.

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